Pragmatic approaches for effective management of pelagic marine protected areas

Sara M. Maxwell1,2,*, Natalie C. Ban3, Lance E. Morgan1

1Marine Conservation Institute, 14301 Arnold Dr., Suite 25, Glen Ellen, CA 95442, USA
2Stanford University, Hopkins Marine Station, 120 Oceanview Blvd, Pacific Grove, CA 93950, USA
3University of Victoria, School of Environmental Studies, PO Box 3060 STN CSC, Victoria, BC V8W 3R4, Canada

ABSTRACT: The dynamic nature of pelagic environments presents unique challenges for management. Despite the sharp increase in the number of marine protected areas (MPAs) with large pelagic areas, or pelagic marine protected areas (PMPAs), little literature exists regarding on-the-ground approaches to their management, in large part due to the relative newness of many large-scale PMPAs. Here we attempt to highlight pragmatic solutions or recommendations for the management challenges of PMPAs, particularly regarding setting objectives, monitoring and compliance, drawing from examples of existing PMPA management when possible. We suggest using techniques such as structured decision making and multi-criteria decision analysis for setting management objectives and actions and reducing conflict that will be inherent across the multi-agency, multi-objective landscape of PMPAs. We suggest cost-effective strategies for monitoring of complex pelagic interactions and far-ranging species, including tiers of monitoring importance linked to funding levels, and highlight means of determining when monitoring is a necessity. Finally, we highlight techniques to increase compliance within PMPAs, such as participatory monitoring. We focus on enforcement across the large scales of PMPAs, such as setting and effectively integrating biological and enforcement priorities, and implementing cost-effective enforcement, particularly in remote regions, using techniques such as international enforcement partnerships and enforcement technologies. Our goal is not to give a complete framework for PMPA management, but to collate existing lessons and provide a baseline for managers to build from, and to provide insight for scientists looking to focus research efforts to aid in management of protected pelagic ecosystems.

KEY WORDS: Enforcement · Monitoring · Priority setting · Systematic conservation planning · Participatory enforcement · Dynamic management · Migratory marine species

INTRODUCTION

Pelagic ecosystems encompass the greatest volume of the world's oceans (Angel 1993), yet face a number of threats including overfishing, pollution, climate change, ocean acidification, shipping, eutrophication, and species introductions (Halpern et al. 2008, Game et al. 2009, Maxwell et al. 2013). Protecting pelagic ecosystems will be critical to meeting global marine conservation targets, such as the Convention on Biological Diversity’s (CBD) call to protect 10% of the worlds’ oceans through marine protected areas (MPAs) by 2020 (Convention on Biological Diversity 2010). To meet these targets, there has been an increasing trend in recent years to create large-scale, mostly pelagic marine protected areas (PMPAs) (Table 1, Fig. 1) (McCrea-Strub et al. 2011). These PMPAs may be large enough to guard against threats and incorporate key portions of far-ranging or migratory animal habitats and movements (Hyrenbach et al. 2000, Norse 2005, Alpine & Hobday 2007, Ardron et al. 2008, Game et al. 2009).

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Many PMPAs, however, have only recently been designated or are in development stages, and very few have been in existence long enough to draw lessons relevant for the management of PMPAs elsewhere. Thus, appropriate management goals for these large protected areas and scientific evidence for their success have yet to be established (Gaines et al. 2010). The Big Ocean Network (www.bigoceanmanagers.org/) provides a forum for managers of large, mostly pelagic MPAs to communicate about challenges and
successes in management (Toonen et al. 2013). However, many insights from this group have not been formally captured. Thus, while key ecological, social, and political ideas for marine conservation planning in pelagic ecosystems have been considered elsewhere (Ban et al. 2014a,b), a cohesive review of existing lessons and their implications for PMPA management has not been conducted. Below we outline management considerations specific to PMPAs, based on discussions with PMPA managers and arising from a Marine Think Tank entitled ‘Pelagic ecosystems and management of marine protected areas’, held during the International Congress for Conservation Biology in Auckland, New Zealand, in December 2011. We attempt to offer pragmatic solutions or recommendations for key management challenges of PMPAs, drawing from examples of existing PMPA management when possible. This information was compiled through a review of scientific and grey literature, as well as management plans. Interviews with managers of existing PMPAs and individuals with key roles in the implementation or management process, and discussions at the Marine Think Tank, all informed our approach and the information presented.

In this paper we first focus on setting management goals and objectives, and identifying priorities for management action. Next we discuss monitoring key components of PMPAs to assist management decision-making, and finally we consider compliance and enforcement of PMPAs. In particular, all sections focus on cost-effectiveness and frequently use the US Pacific Remote Islands Marine National Monument (PRIMNM) as a management example, because this work was originally motivated by a request from the NOAA to develop a guidance document for PRIMNM management (Maxwell & Morgan 2012). While we fall short of a comprehensive overview of effective PMPA management, our aim is to provide a framework that managers can build upon, as more areas are designated and more management experience is accumulated.

**DETERMINING MANAGEMENT ACTIONS AND PRIORITIES**

For many recently designated PMPAs management objectives and plans are still being defined and created (e.g. Chagos Marine Reserve, PRIMNM). Scientists and managers have already established that effective MPAs, regardless of size or location, must have clearly articulated goals and measurable objectives (Hocking et al. 2000, Pomeroy et al. 2004, Notarbartolo-Di-Sciara et al. 2008, Hooker et al. 2011, Sowman et al. 2011, Thorpe et al. 2011). Commonly, the overarching goals are articulated at designation. Ensuring that goals are clear and that measurable objectives for achieving those goals are
articulated will be similarly important for PMPAs, particularly given data limitations in these areas—even in more developed countries—and the conflicting mandates that may occur. Guidance for setting objectives can be found elsewhere (e.g. Tear et al. 2005); thus, here we focus on providing approaches for prioritizing management and monitoring actions, specifically for PMPAs. The dynamic nature of oceanographic features within PMPAs necessitates additional considerations for managers beyond those of most coastal MPAs. Below we first outline a general approach for determining management actions and priorities, and then highlight a few of the considerations facing PMPAs: (1) cost-effectiveness, (2) conflicting mandates, (3) multi-agency coordination, and (4) threats beyond PMPA boundaries.

**Cost-effective approaches**

An approach gaining traction in conservation literature and practice is to prioritize management actions based on their cost-effectiveness for achieving conservation objectives (Carwardine et al. 2012). This approach emerged from the decision sciences and, more specifically, is a form of structured decision-making (SDM). It is simple, user-friendly, and can combine available information and scientific expertise. Several questions are formulated based on data and expert opinions: What are the key management actions for achieving the stated objectives? What components of biodiversity/ecological integrity benefit from the management action (in conservation planning terms, what are the key features)? What is the benefit to these features for each management action compared to a ‘do nothing’ scenario? What is the feasibility of implementing the management actions? And how much do the management actions cost over a given time horizon (e.g. 20 yr)? A simple spreadsheet can then be used to assess the cost-effectiveness, including feasibility, of the management actions under consideration (Carwardine et al. 2012). If data for these questions are not available, experts can provide estimates. Methods for expert elicitation have been refined and provide guidance for obtaining these estimates (Martin et al. 2012).

Perhaps most importantly for PMPAs, cost-effectiveness approaches such as SDM provide a framework for formalizing the intrinsic knowledge of experts in the context of complex scenarios with conflicting objectives, while also providing a means of integrating science and uncertainty into the process. Furthermore, decision-makers and stakeholders are critical to the SDM process. SDM has been applied to determine incidental take allowances under the Endangered Species Act and to aid in ecosystem-based management and other fisheries applications (Espinosa-Romero et al. 2011, Irwin et al. 2011, McGowan 2013). Creating explicit, periodic mechanisms for review/revision as new information becomes available and/or the conservation priorities change is also critical.

**Deling with conflicting mandates**

Prioritizing conservation actions for implementation can be particularly difficult when there are conflicts among management objectives. This is especially likely in PMPAs given the jurisdiction of multiple agencies. For example, in PRIMNM, management objectives will likely include conservation actions for both seabirds and pelagic fishes. These 2 objectives may conflict, as a management action that increases seabird populations has the potential to reduce pelagic fish populations through ecological interactions (Maxwell & Morgan 2013). One approach for addressing such conflicting objectives is to use the cost-effectiveness approach outlined above (e.g. through SDM), as it can identify the management action that ensures the most benefit to both suites of species. Another way of managing conflicting objectives is to create a hierarchy of management objectives, detailing how conflicting management objectives should be handled by identifying conflicts a priori. This has been suggested for the Papahānaumokuākea Marine National Monument, where conflicts exist between Galapagos sharks *Carcharhinus galapagensis* that predate Hawaiian monk seals *Monachus schauinslandi* (Gerber et al. 2011, Lowry et al. 2011, Marcot et al. 2012).

A specific challenge of resource management, and one inherent to PMPAs, is determining strategies when management objectives cannot be evaluated using common currencies (e.g. tourism revenue versus seabird productivity). Multi-criteria decision analysis (MCDA) has proven a productive strategy to determine effective management objectives when interests are conflicting, when data limitations make decisions difficult, and/or when common currencies do not exist (Brauers et al. 2008, Dichmont et al. 2013). MCDA has been applied effectively in fisheries management (Dichmont et al. 2013), and applications to PMPAs are likely to be similarly effective. For example, MCDA was used to balance sustainability, economic and social objectives, and manage-
ment strategies across stakeholders and agencies in the Queensland East Coast Trawl Fishery through a quantified process (Dichmont et al. 2013). An expert opinion solicitation was used to determine objectives for management, and stakeholders and expert groups determined potential management strategies to achieve these objectives. Effectiveness of the strategies was quantified and weighted across objectives to determine which strategies were likely to have the optimal outcome. Of particular importance, key data for accessing each of the management objectives varied widely (e.g. stock assessments for key species, economic data); however, through this process, management strategies that would benefit best across all objectives still emerged. Efficiency frontiers represent another avenue for evaluating management strategies across widely varying management objectives (White et al. 2012).

Developing a hierarchy of management objectives using MCDA processes, and assessing the cost-effectiveness of key management actions at achieving the objectives, has the potential to work well with PMPAs. For example, a MCDA and cost-effectiveness process can help determine PRIMNM management objectives and actions, across potentially conflicting mandates such as protection of pelagic fishes and seabirds. This kind of pre-structured decision-making can aid in both reducing conflict and the financial costs associated with conflicts and in speeding management action when ecological resources are at risk (Costello et al. 2008, 2010, Gaines et al. 2010). This kind of approach may be particularly applicable for PMPAs because so little is known about pelagic systems and how species and ecosystems interact (Game et al. 2009, Maxwell & Morgan 2013).

**Coordination and conflict among multiple agencies**

An additional challenge that may arise in PMPA management is multi-agency jurisdictions. Because PMPAs are often large and responsible for managing multiple species and habitats, management is likely to fall under different agencies or institutional authorities either by region (e.g. state and federal waters) or by species (e.g. fishery and protected species resource authorities). Designating strategies and frameworks to coordinate multiple agencies is key to effective and efficient management, as well as to reducing conflicts. Techniques such as MCDA and cost-effectiveness analysis are likely to work well in reducing interagency conflict, as was found in the Queensland East Coast Trawl Fishery where the fishery is managed by fisheries agencies, but also falls within the boundaries of the Great Barrier Reef Marine Park (Dichmont et al. 2013). Similarly, in the management plan for the Phoenix Islands Protected Area (PIPA) in Kiribati, managers have outlined the detailed responsibilities of individual agencies, and also plan to establish a council specifically dedicated to resolving interagency disagreements when they arise. Further, they have a designated plan and specific language to ensure that agencies are provided with adequate structure and financial backing to carry out their responsibilities.

**Threats beyond PMPA boundaries**

Because of the size of PMPAs, management objectives should ideally take into account the ability of PMPAs to mitigate threats that exist beyond their borders, in order to be effective for wide-ranging species or large-scale processes (Game et al. 2009, Ban et al. 2010). Identifying these threats can be a starting point for interagency and international cooperation. To do this, the limitations of PMPAs can be explicitly stated in the management objectives. Explicitly quantifying targets may be difficult, but targets could be determined using expert opinion, such as the Delphi technique. For example, in the Great Barrier Reef Marine Park, researchers used the Delphi technique to establish the risks facing dugongs in the park and to quantify the impacts explicitly and spatially. Using this technique, they found that 96% of dugong habitat is well protected, and they used these findings to prioritize risk management in the remaining areas (Grech & Marsh 2008). Quantifying targets for more mobile species may be more difficult, but would allow managers to set realistic objectives.

**MONITORING IN PMPAS**

Monitoring within PMPAs may be conducted for a number of reasons: (1) to trigger management actions within an adaptive framework; (2) to audit management decisions or environmental programs; (3) to learn about a system; (4) to educate or inform the public and policy makers; and/or (5) to collect long-term background data on a component of the human or ecological system within a PMPA (McDonald-Madden et al. 2010). The motivation most common for managers, however, is to collect data that will in-
form management, ideally within an iterative, adaptive framework that ties monitoring to management actions (Pomeroy et al. 2004, Pressey & Bottrill 2009). However, monitoring species, habitats, and MPA effectiveness can be costly, particularly over the spatial scale of PMPAs. Thus, to be the most cost-effective, monitoring resources should be carefully allocated, with particular attention being paid to statistical power in designing monitoring programs (Field et al. 2007). A recent decision framework created to determine if monitoring is necessary to achieve a specific objective may be particularly useful to PMPA managers as it can be used to guide cost-effective monitoring (McDonald-Madden et al. 2010) (Fig. 2). The decision tree developed for this framework highlights a number of places where scientific or management

Fig. 2. Making decisions about monitoring. The first step in the monitoring decision tree is to clearly state the objective(s) of the conservation program (Question 1, Q1). Objectives must be realistic, explicit, measurable, and relevant to management. The second step is a review of existing information on threats and the possible management options to address those threats (Q2). Where threats and management actions are well understood (the certainty attached to the term ‘well’ will be a case-specific quantity), the next step is to assess whether monitoring can usefully inform management (Q4, 5, 7). However, it is also important not to delay management simply because of imperfect knowledge about management actions. See ‘Monitoring in ‘PMPAS’ for examples of these assessments in practice. The fourth step is to consider constraints (most notably time [Q9] and resources [Q11]) on our ability to implement the type of monitoring or research that is needed. Even if considerable financial or human resources are available, there may not be sufficient time to correctly identify trends or incorporate monitoring results into future management. Where insufficient resources exist for active adaptive management, an assessment of other monitoring options might identify alternate cost-effective strategies (Q13). Working through this decision tree yields recommendations on whether and how to implement monitoring for management (Recommendations 3, 6, 8, 10, 12, 14, 15). In some cases, monitoring might not be possible or justified, given, for example, the urgency of the conservation issue or where only 1 clear management option exists. In all cases, monitoring for reasons other than improving management must be considered after progressing through this decision tree (reprinted from McDonald-Madden et al. (2010) by permission of Trends in Ecology and Evolution)
information may be limited (Qs 2, 4, 5, 7, 9) and gives guidance on whether monitoring can help clarify the means of achieving objectives. It is important to note that in some instances, management decisions will not be effectively informed by monitoring, and thus resources may be better applied elsewhere.

**Baseline data on human use and ecological conditions**

Determining management objectives for a PMPA will help guide baseline data collection early in a PMPA’s existence. For all MPAs, baseline surveys at the time of designation provide a ‘snapshot’ that can be used to evaluate future changes (Puotinen 1994). Synthesizing these data into products relevant to managers will aid in the selection of informed and achievable objectives (e.g. increasing populations to historical levels, maintaining current ecosystem integrity). These baseline data are important for later steps of assessing the MPA’s impacts on marine ecosystems (Dayton et al. 2000, Edgar et al. 2004).

Types of baseline data include: (1) distribution of the key species and habitats that are present, their relative and absolute abundance, as well as their spatial and temporal distributions; (2) characterization of the location, intensity, and seasonality of human uses and threats, and the importance to human communities; and (3) the oceanographic context of the pelagic environment at the time of MPA creation (i.e. currents, fronts, sea temperature).

Due to the highly dynamic nature of the pelagic environment, habitats, species, and oceanographic features may span beyond PMPA boundaries, and the data collected must be considered across a seascape level, not just within the boundaries of the PMPA. Hooker et al. (2011) provide guidance for monitoring highly mobile species and acknowledge that human impacts may similarly need to be monitored beyond PMPA boundaries (e.g. invasive species introduction, shipping, fishing, and pollution, including marine debris). Understanding the wider oceanographic context is also critical, as baseline knowledge of interannual and longer term regimes (i.e. Pacific Decadal Oscillation, regime shifts; Mantua & Hare 2002) and variables such as sea-surface temperature, upwelling, and primary productivity — which can serve as proxies for the productivity of foraging resources — can be coupled with future movements and demographics of key protected species inside and outside of the MPAs (Hobday & Hartmann 2006, Kappes et al. 2010, Hooker et al. 2011).

**Tiers of monitoring importance**

The expert solicitation processes described above can be used to determine the key components to be monitored (Martin et al. 2012), and the cost-effectiveness of monitoring can be considered one of the potential management actions when an analysis is undertaken (Carwardine et al. 2012). However, given the difficulties and cost of monitoring dynamic pelagic ecosystems and highly mobile species, we also suggest incorporating a tiered approach for determining the scientific components of monitoring strategies. We suggest expanding monitoring efforts down the tiers with increasing resources. To be optimally cost-effective, however, monitored elements should be chosen because they reflect management objectives and can be used to trigger a management change (Gerber et al. 2005), and cost-effective analyses and SDM can guide the choice of elements.

**Tier 1. Threat and socio-economic monitoring**

At the most basic level, PMPA managers need to understand human pressures on the PMPA, as most areas are designated to protect an ecosystem or species from current or future threats (Boersma & Parrish 1999, Agardy 2000, Fox et al. 2012). There are 2 key aspects to understanding human pressures: (1) where and when human activities that threaten aspects of biodiversity occur and (2) how important these activities are to human communities.

First, monitoring human activities allows managers to decide how to allocate scarce resources (e.g. enforcement, outreach, education) to protect the ecological integrity of the system (Sparks et al. 2011). Threat assessment can also highlight baseline data needed to better quantify threats and their impacts on indicator species and habitats (Puotinen 1994). Monitoring the extent of these threats through time can provide a rough approximation of MPA effectiveness.

Second, socio-economic monitoring provides a link between the biological gains of a PMPA and the benefits to local communities. One aspect of socio-economic monitoring is assessing the importance of human activities carried out within the PMPA to human communities, and exploring the concerns and/or expectations of local communities surrounding the PMPA (Marques et al. 2013). Socio-economic monitoring over time can determine how well a PMPA has become integrated into communities, and
how it is affecting them (positively and negatively). Quantifying socio-economic links is critical and can be done in a variety of ways. For example, metrics that relate the increase in fish populations inside the reserve to increased fish catches outside an MPA are the most obvious examples (Warner & Pomeroy 2012). Further, understanding how wealth derived from ocean resources is distributed in local communities will aid in understanding the positive and negative impacts of the MPA on individuals through time. This information can be used to understand how incomes are likely to shift given changes in resource management, including which sectors may benefit, or not, and how evenly the wealth will be distributed (Cinner 2007, Pollnac et al. 2010, Ban et al. 2011, White et al. 2013). For remote PMPAs, the user community is often small and diverse. For these places, it might be useful to quantify the ‘existence value’ of the PMPA to the general public (Stevens et al. 1991). Managers can use this metric to assess whether a user group or wider population knows that the PMPA exists, and to what extent their views of it are favorable. This knowledge can help to structure outreach campaigns, (1) with the goal of increasing awareness for the intrinsic value of the shared PMPA resource and (2) to demonstrate public support in the political arena.

Tier 2. Baseline and indicator species data

Establishing a baseline for the key indicator or protected species and habitats found in a PMPA is a necessary step in evaluating effectiveness. Collecting data on species and habitats, monitoring human uses and threats, and then assimilating these with existing biological and human use data are all components of this baseline evaluation (see ‘Baseline data on human use and ecological conditions’ above). Managers also need baseline assessments and monitoring to quantify changes through time. These data can be used to determine when and where to focus management efforts and create enforcement strategies, and to assess changes in key populations and habitats through time. A number of relevant model research programs exist for PMPAs, including coral reef and nearshore monitoring that is conducted by NOAA’s Coral Reef Ecosystem Division and cetacean monitoring led by NOAA’s Pacific Islands Fisheries Science Center (Morgan et al. 2010). Additionally, the US Office of National Marine Sanctuaries developed a simple-to-use, systematic approach for assessing their diverse sites (http://sanctuaries.noaa.gov/science/condition/). Monitoring the reproductive success or foraging ecology of indicator species can determine patterns in the larger ecosystem (Zacharias & Roff 2001) (Table 2).

Tier 3. Short- and long-term monitoring, demographic responses, and complex ecosystem interactions

Understanding demographic responses of key species and more complex ecosystem responses and interactions to conservation actions often takes long-term monitoring programs and extensive analytical knowledge and techniques. However, short-term monitoring can also provide valuable information. Short-term population monitoring (i.e. 1 to 5 yr) might be aimed at simply tracking the removal of species by humans either through bycatch, poaching, directed take, or other activities resulting in injury or mortality (e.g. vessel strikes), and relating that to overall population numbers (e.g. demonstrating a 45% reduction in take between pre-MPA designation and the current monitoring year). For all data collected, monitoring should focus on accuracy, cost-effectiveness, efficiency, and ease of analyses. In contrast, longer term monitoring (i.e. 5 to 15 yr) should be aimed at more complex studies that can incorporate long-term trends and predictions (e.g. demographic models based on multi-year mark-recapture studies that include human threats (Hooker & Gerber 2004) and species abundance and distribution modeling (Hooker et al. 2011). Furthermore, these short- and long-term monitoring programs can aid in understanding whether PMPAs are effective in increasing commercial fish abundance, often a key reason for designating them. Understanding how species and habitats respond to management actions is important for reaching management objectives (Gerber et al. 2011). Collaborating with outside research institutions, such as universities and non-profit organizations, will be the best way to encourage these types of studies, because they often require significant commitments of time and resources. Care should be taken to set up effective collaborations so that external projects address applied management needs (Field et al. 2007). Ultimately, understanding demographic responses and teasing apart complex ecosystem interactions may be the only way to evaluate the long-term effectiveness of the MPA on maintaining or recovering marine life populations.
While compliance and enforcement are issues for all MPAs (Walmsley & White 2003, Byers & Noonburg 2007, Samoilys et al. 2007), they represent some of the limiting factors cited for managing PMPAs in particular (Kaplan et al. 2010). Enforcement of PMPAs can be particularly challenging because of the large and often remote areas to be monitored and the cost of reaching these areas, either by boat or aircraft, as well as the disparate stakeholder groups and communities associated with such areas. While we make suggestions below, cost-effectiveness approaches that explicitly include stakeholders can be powerful in helping to determine the best approaches for compliance and enforcement for individual PMPAs (see ‘Cost-effective approaches’ above). Furthermore, by including compliance and enforcement in the cost-effectiveness analysis, they can be compared to, and prioritized with, other management actions.

**Outreach and education**

Targeted outreach and education may achieve better compliance than relying heavily on enforcement. Numerous studies have highlighted that compliance is best achieved via community consul-
tations, conflict management mechanisms, education or capacity building, and accountable and participatory management (Pollnac 2010, Read et al. 2011, Warner & Pomeroy 2012, Miller et al. 2013). However, Warner & Pomeroy (2012) showed that the influence of ‘goodwill activities’ on compliance can vary markedly depending on the type of community to which MPAs are adjacent. For example, with capacity building, alternative livelihood programs and other activities significantly increased compliance in traditional fishing communities, but had a negative influence on MPAs near communities where tourism and other industries besides fishing were the primary economic sources. Additionally, when activities were implemented in the MPA planning and implementation process resulted in differences in how activities influenced MPA compliance. These kinds of nuanced views are important to consider for PMPAs, as communities are likely to be numerous and disparate, both in spatial use and activities; thus, documenting the influence of similar variables on compliance will be important to guide development of future PMPAs.

**Participatory compliance and enforcement**

One way to enhance compliance is by engaging users and stakeholders directly in compliance activities through ‘participatory monitoring’ (Aswani & Weiant 2004, Danielsen et al. 2009, Fox et al. 2012). Involving PMPA users and stakeholders in the surveillance and enforcement process can help increase capacity, inform users about the regulations, increase public perception of legitimacy of the regulations, build collective understanding of enforcement needs, and reduce costs to enforcement agencies.

Peer reporting is one example of participatory monitoring already being carried out within an existing PMPA. The Phoenix Islands Protected Area requires that boats report to multiple agencies: (1) when they enter the MPA and (2) whenever they see another vessel (Phoenix Islands Protected Area 2010). This allows enforcement agencies to keep track of vessels entering the MPA and to know which ones are following regulations by pairing boat sightings. This method is particularly useful in remote PMPAs where the potential for infractions is high because the chance of encounter by government vessels is low. Participatory monitoring increases the number of ‘eyes on the water’ and allows government agencies to better target use of enforcement vessels.

**Enforcement**

PMPAs will likely require significant enforcement efforts because stakeholders will be disparate and logistically difficult to interact with, and the remoteness of areas increases the potential for illegal, unreported, and unregulated fishing, as well as other detrimental activities. Theoretically, however, the larger an MPA is, the more ecologically effective it will be even with limited enforcement because edge effects (encroachment along the MPA boundaries by humans affecting species inside the protected area) are less problematic for large areas with greater center to edge ratios than for small ones, and because vessels must enter MPAs through the edges (Kritzer 2004, Le Quesne 2009). Still, cost-effective methods of enforcement and monitoring are important for the long-term viability of a PMPA. Below we focus on specific techniques for cost-effective monitoring.

**Enforcement partnerships**

Enforcement partnerships can aid cost-effectiveness. For example, the US Coast Guard (USCG) has initiated partnerships with the US Navy and foreign national fishery enforcement authorities as ‘force multipliers’ to improve its maritime domain awareness. The USCG has shiprider agreements with the US Navy, whereby USCG Liaison Officers are placed on board Navy vessels transiting the Pacific. The USCG officer can use the Navy vessel as an observation platform to complement data provided by the USCG operations center to track and document fishing vessel activity. The USCG and Navy are also working on an arrangement that would allow USCG law enforcement boarding teams to travel on Navy ships, which would not only allow the USCG to document illegally activity, but also to actually interdict vessels.

The USCG has also developed shiprider agreements with Pacific Island Nations that border United States island exclusive economic zones (EEZs), allowing the 9 nations (USA, Kiribati, Cook Islands, Marshall Islands, Micronesia, Nauru, Palau, Tonga, and Tuvalu) to conduct joint enforcement exercises. When in a foreign nation’s EEZ, the USCG will carry a foreign law enforcement official, allowing increased enforcement of the foreign nation’s EEZ. During these bilateral patrols, the USCG also has access to the foreign nations’ vessel monitoring systems of boats inside their EEZs. In the case of Kiribati or
other nations that share an EEZ boundary with the USA, this access provides the USCG and NOAA with real-time visibility of fishing vessel activity on both sides of the US border. These bilateral exercises are vital to providing additional visibility in the maritime domain, but are infrequent.

Technologies for monitoring vessels

A number of technologies for monitoring vessel activity now exist, including cooperative and non-cooperative systems (Brooke et al. 2010) (Table 3). Cooperative systems are those in which only partic-

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<th>Technology</th>
<th>Emerging or in-use</th>
<th>Description</th>
<th>Potential drawbacks</th>
<th>Specific application to PMPAs</th>
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<td><strong>Cooperative systems</strong></td>
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<td>Vessel Monitoring Systems (VMS)</td>
<td>In-use</td>
<td>Allow for monitoring of vessels within boundaries; can determine activity</td>
<td>Vessels must agree to carry VMS equipment; cannot be used to monitor non-cooperative vessels; units are costly (US$1000–4000 each); often potential violations detected by VMS must be corroborated by direct observation</td>
<td>Useful for monitoring vessel activity in remote areas common in PMPAs</td>
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<td><strong>Automatic Identification Systems (AIS)</strong></td>
<td>In-use</td>
<td>Broadcast system that transmits data such as location, speed, and heading;</td>
<td>Spatial or temporal coverage may be limited; vessels must agree to carry equipment</td>
<td>Use is required by merchant ships over 300 gross tons by international law</td>
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<td>can be detected by other vessels and authorities, within a limited range</td>
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<td>(20–100 nmi); space-based AIS which uses satellite technology increases the</td>
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<td>coverage to 5000 km</td>
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<td><strong>Non-cooperative systems</strong></td>
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<td>Predictive software programs for</td>
<td>In-use</td>
<td>Commercial products that use oceanographic and biological data to predict</td>
<td>Must pay for access to products, which can be costly</td>
<td>Already used by the US Coast Guard in the Pacific, can narrow down where in large pelagic habitats fishing is likely to occur</td>
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<td>fishing activity (e.g. Sea Star)</td>
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<td>where fishing ‘hotspots’ are likely to occur, so enforcement can be targeted</td>
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<td>where vessels are likely to be encountered</td>
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<td>Radar</td>
<td>In-use</td>
<td>Radio waves detect reflections from objects in their path such as vessels;</td>
<td>Identification of individual vessels is not feasible, so must be used in conjunction with other monitoring platforms</td>
<td>Can be used in remote settings; lower costs than vessel-based monitoring</td>
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<td>new technologies such as over-the-horizon radar and high-frequency surface</td>
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<td>wave radar allow for detection on the scale of 1000s of kilometers</td>
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<td>Space-based synthetic aperture</td>
<td>In-use</td>
<td>Allows for detection of vessels using satellite-based technology in near</td>
<td>SAR cannot identify vessels at an individual scale, but can be used at night and in cloudy areas. Optical imagery is limited by cloud cover and nighttime. Both services are costly</td>
<td>While services are costly, they may be cheaper than vessel-based monitoring</td>
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<td>radar (SAR) and optical imagery</td>
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<td>real-time. At resolutions of 1.6 m, optical imagery can identify individual</td>
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<td>vessels</td>
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<td>Passive acoustic monitoring</td>
<td>In-use/emerging</td>
<td>Can be used for detection of vessel noise and certain activities with</td>
<td>Fiber-optic cables are necessary to connect to land and may limit application far from land. Autonomous buoys exist, but are limited by battery power and maintenance. Identification of individual vessels is not feasible, so they must be used in conjunction with other monitoring platforms</td>
<td>Using vessel noise may be a cost-effective option for monitoring in remote areas</td>
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<td>distinct noise patterns. Use of vessel arrays tied to a land mass can transmit</td>
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<td>data in near real-time. Depending on equipment, can be used for detection</td>
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<td>over 1000s of kilometers. Autonomous buoys can transmit data remotely</td>
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<td><strong>Autonomous water or aerial vehicles</strong></td>
<td>Emerging</td>
<td>Autonomous vehicles can be used either in the air or underwater to monitor</td>
<td>Autonomous vehicles can be extremely costly and, currently, are only available for military applications. Underwater vehicles must be pre-programmed due to a lack of real-time data feeds (i.e. unable to connect to satellites under water)</td>
<td>As technology develops and costs are reduced, autonomous vehicles may be a primary means of monitoring and surveillance</td>
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<td>Surface or underwater gliders</td>
<td>Emerging</td>
<td>Small autonomous vehicles designed to collect data on ocean conditions. Are</td>
<td>Underwater gliders are particularly limited by battery power because they cannot be solar powered. Have yet to be used for monitoring of vessels; current applications target oceanographic and biological monitoring</td>
<td>Cost and marketability make gliders a potentially cost-effective option for PMPAs in the near future</td>
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<td>commercially available and are inexpensive compared to other autonomous</td>
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<td>vehicles, surface gliders are capable of operating for over 400 d before</td>
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ipating vessels are monitored; the best example for use in PMPAs are vessel monitoring systems (VMS), which can only observe those vessels that cooperate by carrying transceivers. Although cooperative in nature, there is usually a legal requirement for participation in VMS systems, such that some vessels may participate unwillingly and might interfere with onboard surveillance systems. VMS may not be cost-effective in developing countries, particularly for artisanal fisheries, and their range may be limited to coastal areas of PMPAs. Additionally, inferring the type of activity that is occurring based only on speed and location can be challenging, but, for example, has been done effectively in the United Kingdom (Witt & Godley 2007). More complex methods such as state-space models have been used to determine different modes of fishing activity in tuna purse seine fisheries (Bez et al. 2011). The level of information provided by cooperative systems makes them a valuable surveillance tool.

A number of non-cooperative technologies are also available to monitor activities (Table 3). For example, aerial flights or passive acoustic monitoring arrays can be used for a number of human threats. Low-frequency noise is indicative of boats, higher frequency noise is indicative of sonar. These methods could be particularly useful in remote PMPAs where limited boat-based activity is expected, though they have yet to be applied to our knowledge. Monitoring arrays could also double as monitors for ecological components by incorporating business-card or acoustic tags to survey species’ movements and distributions (Hayes et al. 2013). A wide variety of satellite systems are also available to monitor vessels and activities remotely (e.g. Brooke et al. 2010, Richardson 2012). Increasing interest in remotely operated drones and other similar technologies is leading to significant and rapid progress in this field (Brooke et al. 2010, Richardson 2012).

**Measures to avoid entering MPAs**

In some instances, the easiest way to prevent unwanted human activities is to provide disincentives for entering a PMPA. For example, Papahānaumokuākea MNM has been designated a Particularly Sensitive Sea Area (PSSA) by the International Maritime Organization (IMO). A PSSA

... is an area that needs special protection through action by the IMO because of its significance for recognized ecological, socio-economic or scientific reasons and which may be vulnerable to damage by international maritime activities (IMO Resolution A.982[24])

To enter Papahānaumokuākea MNM, vessels must request permission to pass through the monument. The number of vessels in the monument has dropped precipitously, presumably because requesting permission requires more effort than simply avoiding the PSSA (A. Wilhelm pers. comm.). Similarly, requiring a VMS in order to enter a PMPA may also provide a disincentive and make enforcement easier, as any vessel without a VMS is in violation, regardless of activity.

**Biological and enforcement priorities**

Management and enforcement of any MPA requires the setting of priorities, but, because of their large size, this step is even more critical for PMPAs. Ideally, all areas should be fully monitored and enforced; however, this is rarely logistically or financially possible. As a result, managers need to determine where and when management resources and enforcement efforts are needed most, and concentrate efforts on those times and places. Again, the cost-effectiveness and expert solicitation techniques described above can be used to help determine these priorities, as well as the enforcement actions that should accompany priorities (Martin et al. 2009, Carwardine et al. 2012). Also important in setting priorities is linking actions, budgets, and agencies together by (1) defining biological priorities (i.e. species or areas of management concern) and (2) linking these to enforcement priorities (Fig. 3).

**Biological priorities**

Though PMPA objectives may vary, maintenance of the ecological system and protection of vulnerable species are common priorities. Establishing biological priorities for monitoring and enforcement means determining where the most vulnerable species or habitats are likely to be found and when they are most vulnerable. Biological prioritization is built from baseline data of key species and habitats, as well as human uses and impacts (see ‘Baseline data on human use and ecological conditions’). However, integrating key species and habitat data with human use and impact data will determine where the regions of highest threat and ecological significance co-occur (Halpern et al. 2009, Maxwell et al. 2013). In this step it is particularly important to consider where
these areas occur temporally, as well as spatially. Pelagic species often have seasonal movements, so impacts may be seasonal as well. Illegal fishing, for example, may not always coincide with peaks in fish abundance. For example, fishermen may be more likely to fish illegally during times of the year when they need income the most (i.e. during holidays), and these times may not be the most biologically productive times of the year. The temporal component and the social drivers underlying human use are particularly important for determining enforcement priorities (detailed below). Understanding the spatio-temporal patterns of threats can help enforcers target illegal activity before it occurs.

Enforcement priorities

Enforcement priorities stem from translating biological priorities into actions for enforcement agencies (Fig. 3). Enforcement agencies are often charged with a myriad of activities to monitor and enforce, and a reality of modern governing structures is that all areas cannot be adequately enforced at all times. The USCG exemplifies an agency with multiple mandates in homeland security, fisheries, and search and rescue, to name a few. Enforcement officers will often concentrate efforts on well-articulated problems for which they feel they will have an impact (Gregg Casad, USCG, pers. comm.). Providing such well-articulated priorities for enforcement is essential for MPA managers. Ways to do this include:

(1) Translating biological priorities into enforcement priorities. Biological priorities do not translate directly into enforcement priorities. For example, a map detailing the 25, 50, 75, and 100% habitat use contours for a protected species does not indicate to an enforcement agent where to concentrate effort. Does the 50% contour or the 25% contour contain the most critical habitat? What if the 25% contour includes 5000 km² of pelagic habitat; can that area be further prioritized? Does the same apply for September as for March, or are there months or seasons when enforcement is more critical than others? Appropriate surveillance and enforcement involves distilling spatial and temporal biological priorities into maps and tables which clearly detail the places and times where enforcement is most critical—and includes a hierarchy of priorities among the key sites. This ensures the maximum efficiency of enforcement efforts. For example, within PRIMNM, managers may provide enforcement agencies with a map of 10 key areas, with associated information on the months when these areas are most heavily used by species most vulnerable to human impacts. They may also list places that correspond to key vulnerable habitats—in order of importance—that are most critical to enforce during the different months of the year. This will allow enforcement agencies to apply resources when they are available, and also to plan enforcement missions opportunistically as part of other work.

Relevant oceanographic data can also be critical for integrating biological and management priorities. For example, to further leverage its limited air and sea assets, the USCG uses ‘SeaStar’, a commercial oceanographic mapping software that combines remote sensing data, target species biology, and computer algorithms to identify potential fishing hotspots for US and foreign commercial fishing fleets. By using this software, Coast Guard personnel can anticipate fish locations, and therefore where they are most likely to encounter fishing activity, both legal and illegal.

(2) Determining effective enforcement measures. Different species and habitats will require different protec-

![Fig. 3. Schematic showing the translation of biological priorities to enforcement priorities. In addition to understanding the distribution of key species and habitats, it may be important to integrate how oceanographic processes drive or dictate these areas, as well as how human uses and impacts overlap with key species and habitats. Once the ‘where and when’ of these areas has been determined, a hierarchy of priorities for enforcement for each key area must be determined to facilitate effective enforcement in that area. Additionally, the type and level of enforcement necessary for each area should be indicated (e.g. frequent patrolling for highly sensitive habitats or occasional fly-overs of largescale, less sensitive habitats).]
tion and enforcement measures. For example, protecting seabirds from bycatch in longline fisheries may require enforcing use of streamer lines on fishing vessels, while protecting deep-sea corals from fishing impacts may require ensuring bottom trawling bans are enforced within a PMPA’s boundaries. Highlighting the most effective enforcement measures and prioritizing among the measures to the extent possible for different biological components will allow enforcement agencies to determine appropriate actions. For instance, frequent boat-based enforcement actions aimed at reducing illegal bottom trawling activity might be needed in a highly sensitive deep-sea coral area, while occasional fly-overs of a less sensitive region might be sufficient to help managers track a wide variety of activities.

CONCLUSIONS

Our understanding of how to effectively manage PMPAs, particularly in remote parts of the world (Fig. 1), is only beginning to develop. Most MPAs with large pelagic areas have been designated in the last 15 yr, and the management objectives of earlier MPAs were primarily focused on nearshore ecosystems, not on pelagic ecosystems. Thus, an emerging goal is to move towards managing areas based on the underlying dynamic environment, and the dynamic nature of the human activities that impact PMPAs (Game et al. 2009, Grantham et al. 2011, Maxwell et al. 2012, Hobday et al. 2014). In the meantime, as managers accumulate knowledge and experience managing PMPAs, we hope that the information above will serve as a foundation for collating this knowledge, particularly though the Big Ocean Network (Toonen et al. 2013). Furthermore, by providing insights into the practical realities of PMPA management, we hope that we have highlighted critical research arenas and knowledge gaps of maximum relevance for MPA managers.

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LITERATURE CITED
